

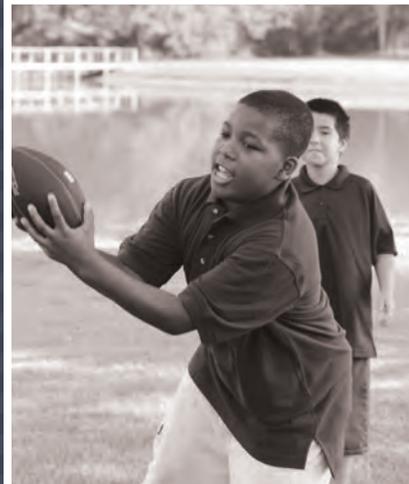
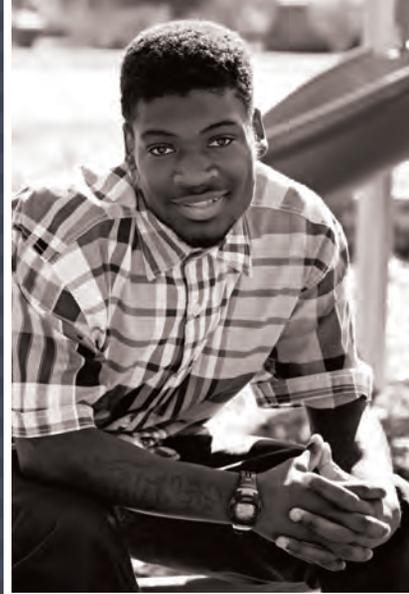


NO
CHILD
— *Is A* —
LOST
CAUSE



2013 Program Report

KIDS'
NEEDS
— Come —
FIRST
ALWAYS






Youth VILLAGES®
The force for families





We believe no child is a lost cause. That's because we believe in the power of family. We see the power of family every day as we help children overcome the biggest of challenges by strengthening their families.

This has been an eventful year for Youth Villages and the children and families we help. We celebrated a national milestone in Tennessee when the Department of Children's Services began partnering with us to provide comprehensive help to all youth aging out of foster care. It's a national "first" and an innovative public-private partnership that we hope other states will implement as well. With 26,000 such youth aging out each year, this is a problem we can solve if we work together. For information on Youth Villages' campaign to help all children aging out of foster care, visit www.Lostat18.org.

We also celebrated the first full year with our new residential treatment campus in the Boston, Mass. area, our Youth Villages-Germaine Lawrence Campus, which specializes in treatment for girls. We were able to renovate parts of our Deer Valley Campus in Linden, Tenn., and expanded services in the Miami, Fla. area and Indiana. With expansions in several areas, we were able to serve 22,141 children and young people in fiscal year 2013.

Once again, Youth Villages' more than 2,600 staff members contributed more than \$1 million back to our organization to help provide transitional living and other services to our youth. This is, of course, in addition to the dedicated work they do every day to help children and families find success. It's not an easy job and requires an extraordinary commitment for which we are deeply grateful. This commitment from staff — as well as the dedication of hundreds of volunteers — is what inspires us to work harder and do more to help more young people.

Our hearts are full when we consider all the support from across America that our kids have received this year. Your faithful contributions make a real difference for these youth who are striving for a better future. Because of you, we were able to help 88% of them find success this year. Together, we are proving that no child is a lost cause.

With deepest gratitude,

D. Bryan Jordan, Chairman of the Board of Directors

Patrick Lawler, CEO



WE
CREATE

NEW PROGRAMS TO MEET

— *The Needs* —

OF CHILDREN,

FAMILIES

AND THE
COMMUNITY

— Tabitha —



Tabitha got high with her parents because that's what you did at their home.

She grew up around drugs and drug use and got hooked on them. By the time she was supposed to enter the eighth grade, her teeth were rotting.

She didn't go to school. Bouts of depression and anxiety stemmed from repeated neglect and then abuse. From age 13-17, Tabitha's downward spiral kept hitting new lows.

The whole time, she was looking out for her younger sisters. And at 17, Tabitha told a counselor about her home situation. Tabitha and her sisters were placed in state custody.

In foster care, Tabitha began to thrive. She completed high school through a special program, and then expressed interest in Youth Villages' transitional living program.

Tabitha enrolled in college, and her dramatic change accelerated. The bond with and support from her TL specialist, Jai Gervin, emboldened Tabitha to pursue more lofty goals and accomplish things she'd never thought she could.

She made A's and B's her first semester of college, and plans to go to nursing school. She has a job, checking and savings accounts and her driver's license with plans to purchase a car.

CHILDREN
ARE
RAISED
— *Best* —
BY
THEIR
FAMILIES





— Jeremiah —



In the five years she was separated from her children, including Jeremiah, Marion never gave up hope that she'd be able to pull her family back together.

"My children were all I had," she said. "I never stopped fighting for them."

The Florida Department of Children and Families, Heartland for Children, Devereux and Youth Villages joined forces to help Marion and her children reunify safely and successfully.

Audrey Mayfield-Gordon, family intervention specialist with Youth Villages' Lakeland office, was assigned to work intensively with Marion and her children in their home.

"It was hard to manage the kids," Marion said.

"They were out of control. They cursed everyone at any time. They didn't know how to behave. I was afraid they would run Audrey off!"

Audrey worked with Marion, Jeremiah and his brothers and sisters for four months, meeting with them in the home an average of three times each week and working in the community and the children's schools.

"I'm excited about what's going to happen in our lives," Marion said. "There are so many things I want to do with them. I look forward to watching them grow. I want to tell other parents who may be in my situation that it's never too late. It took five years, but my family is together at home."



WE
PROVIDE
— *A Safe* —
PLACE



Nathan



Nathan asked Youth Villages CEO Pat Lawler to find him a mom and dad. A year later, Dave and Teri adopted him. It was a learning process and commitment for both, and Dave and Teri weren't initially sure what to do. They prayed about it, and an incident solidified their commitment to Nathan.

"There was one time Nathan was doing some work on a sliding door, and he couldn't get it back on the tracks," Teri said. "He got upset and just froze. He was unresponsive. Later, after the incident had passed, I asked him why he'd behaved like that and he said, 'I always break things.'"

"We began to understand triggers for his behavior,"

Teri said. "He began using feeling words and opened up to us."

From there, the bonds began to grow. Nathan began to gain much-needed weight. And through all the normal issues a parent deals with when raising a child, Nathan began to see Teri and Dave as two people who weren't going to turn him away. It was a giant step for a boy whose father left him at a local police station early one morning, telling the police he didn't want him any more.

"All through the process, Youth Villages was so thorough and so informative," Dave said. "The staff helped me see different ways to handle situations and be positive and productive with children while still getting a message across."

WE DO

WHAT WE

Say

WE DO



— Annette —



When Annette's father committed suicide and the family left their home state to move to New England, Annette fell into a depression. She clashed with her mother, and began staying out late and experimenting with cutting her skin to numb her inner pain. She started treatment at the Youth Villages-Germaine Lawrence Campus' Tubman Group Home feeling vulnerable and hopeless. With the help of staff, Annette found her inner strength to move on and prepare for her future.

"When Annette first came to us, she was very quiet," said Debbie Camara, a program manager at the Youth Villages-Germaine Lawrence Cam-

pus. "She was dealing with grief and loss, and she was a teenager finding her way. We're so proud of how she's transformed her life."

Annette now is enrolled in Youth Villages' transitional living program, which helps young adults who have aged out of foster care learn independent living skills like budgeting, finding housing, paying bills and getting a job. The program helped Annette enroll in cosmetology school. After graduating in the spring, she wants to work for a while before pursuing a business degree and, ultimately, opening her own salon.

"I don't know where I would be without Youth Villages," Annette said.

22,141

children served in FY13

88%

of children discharged successfully,
living at home with family or independently

92%

of families report being satisfied
overall with Youth Villages

82%

of children are still living successfully
at 24 months* post-discharge

PRESENTING ISSUES

Emotional Disorder	32%
Behavioral Disorder	86%
Physical/Sexual Abuse	32%
Substance Abuse	31%
Suicide Ideation/Attempt	33%

Please note: 73% of youth presented with multiple issues.

*Includes children discharged during FY11-12

Response rates:
24 months - 41% (1,420 out of 3,475)

DEMOGRAPHIC CHARACTERISTICS

AGE

8 Years Old and Younger	10%
9 to 11 Years Old	11%
12 to 14 Years Old	30%
15 to 17 Years Old	38%
18 Years Old and Older	11%

GENDER

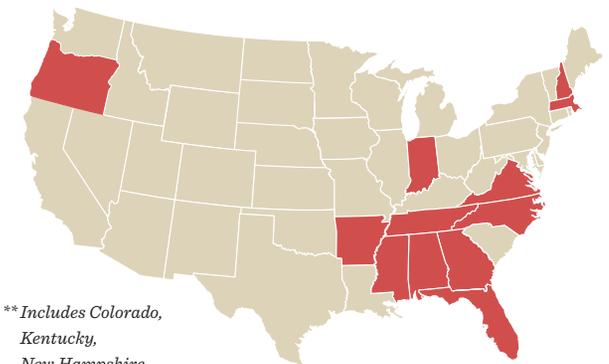
Male	56%
Female	44%

RACE/ETHNICITY

African American	33%
Caucasian	52%
Hispanic	6%
Native American	1%
Other	8%

STATE OF ORIGIN

Alabama	3%	Mississippi	6%
Arkansas	1%	North Carolina	16%
Florida	2%	Oregon	2%
Georgia	4%	Tennessee	51%
Indiana	2%	Washington, D.C.	1%
Massachusetts	11%	Other**	1%



**Includes Colorado, Kentucky, New Hampshire, Virginia and Iowa

Revenue and expense statement

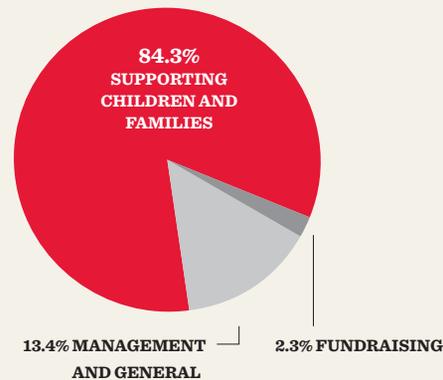
REVENUE	2013
State of Tennessee	51,106
TennCare	20,562
Other States/Medicaid	81,530
Grant Revenue	7,463
USDA	944
Donations and Pledges	24,383
United Way	204
Investment Income	10,456
Miscellaneous Income	200
TOTAL REVENUE	196,848
OPERATING EXPENSES	
Program Services	
Dogwood Campus	6,689
Bartlett Campus	8,949
Deer Valley Campus	3,578
Boys CIRT Residential	7,198
Girls CIRT Residential	6,881
Christie Campus	6,029
Clackamas Campus	148
Germaine Lawrence Campus	7,713
Inner Harbour Campus	12,228
Therapeutic Foster Care	14,341
Intercept Program	48,071
Group Homes	6,706
Adoptions Program	555
Transitional Living	8,489
Care Coordination	528
Mentoring	193
Crisis Services	4,915
Management and General	22,748
Fundraising	3,862
TOTAL EXPENSES	169,821
CHANGE IN NET ASSETS	27,027

Consolidated balance sheet

ASSETS	2013	2012
Total Current Assets	156,538	130,894
Property and Equipment, Net	67,131	59,616
Other Assets	5,773	5,693
TOTAL ASSETS	229,442	196,203
LIABILITIES AND NET ASSETS		
Total Current Liabilities	16,125	14,859
Long-Term Debt	0	2,700
TOTAL LIABILITIES	16,125	17,559
NET ASSETS		
Unrestricted	187,631	161,267
Board Designated	12,796	10,839
Temporarily Restricted	12,812	6,460
Permanently Restricted	78	78
TOTAL NET ASSETS	213,317	178,644
<hr/>		
TOTAL LIABILITIES AND NET ASSETS	229,442	196,203

Financials for
Youth Villages Inc.
and affiliates
(in thousands)*

Giving Our Best



Nearly 17,000 individuals, corporations and foundations gave \$24.4 million to help the children and families served by Youth Villages in FY13. Youth Villages' employees alone donated more than \$1 million through the Our Family Campaign.

Of every dollar spent, 84 cents went directly to programs that support children and families.

* The information reported above is audited and reflects the fiscal year July 1, 2012-June 30, 2013. Net asset increase in 2013 includes \$7.6 million attributed to the merger with Germaine Lawrence in Massachusetts. For complete audited financial statements, please visit www.YouthVillages.org or contact the Youth Villages Development department at 901-251-4807.

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**denotes national board member*



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The Red Kite Society recognizes our generous supporters who have donated \$100,000 or more to help the children of Youth Villages.

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— Committed To —

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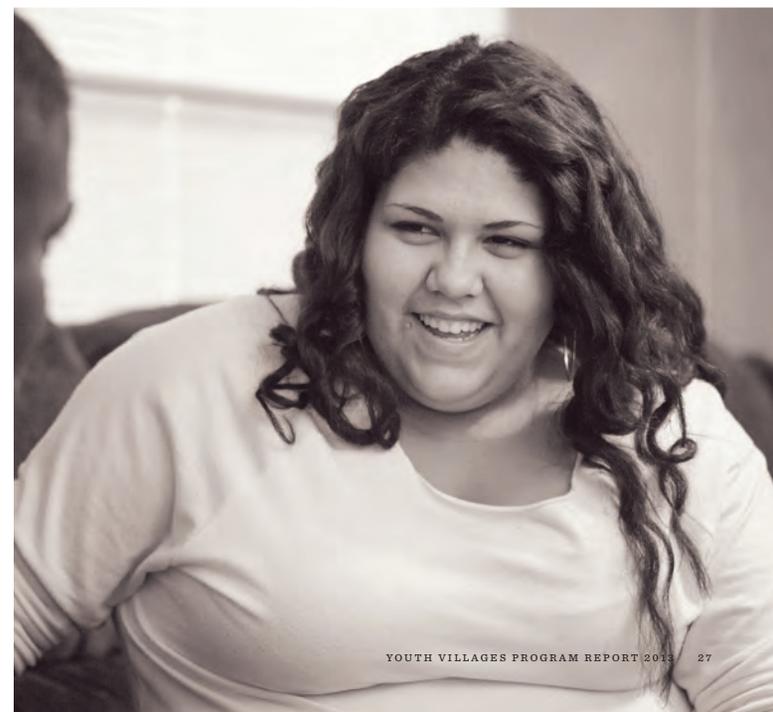
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