



**Youth VILLAGES**<sup>®</sup>  
The force for families

ANNUAL REPORT

2017



## DEAR FRIENDS

Fiscal year 2017 was record-breaking for Youth Villages. We helped more children and families than ever before and achieved the single largest period of growth in our history.

We grew in most states we serve directly and expanded our reach with several key partnerships. We helped 25,369 children in 14 states. And we celebrated their long-term success: 86 percent served were successfully living at home two years after completing our program.

We believe that every child deserves a chance to overcome their challenges and find success that lasts. In this report, you'll meet some of the children and young people we helped and learn more about our biggest achievements, including:

- A new YVLifeSet partner in Pennsylvania in our drive to make effective help available to each of the young people who age out of foster care in the United States by 2026. Through Blue Meridian Partners, Youth Villages also began a competitive grantmaking process to choose innovative public agencies partners from across the country. Those partners will be announced early in 2018, further expanding our reach.
- The continued success of Janie's Fund, our philanthropic partnership

with entertainment legend Steven Tyler.

- Breaking ground on Bill's Place, our \$22 million intensive residential expansion to serve children with severe emotional, behavioral and medical issues.

Since our founding in 1986, we've committed to finding the most effective solutions for children with emotional and behavioral problems, their families and young people. Our evidence-informed programs and services are still built around our simple belief that the best way to help a troubled child is to strengthen and restore the family. And that transition-age youth can become successful independent adults if they get the support they need during the most critical years. To date, we've helped nearly 150,000 children and youth, becoming one of the country's leading providers of children's mental and behavioral health services.

We are eternally grateful to our donors, volunteers, state officials, foster and adoptive parents, staff and partners. You make our work possible. With your belief in us and continuing support, we promise to help as many children, youth and families as we possibly can.

From all of us at Youth Villages, *thank you.*

D. Bryan Jordan, Chairman of the Board of Directors

Patrick Lawler, CEO



## DEMOGRAPHIC CHARACTERISTICS

Children served July 2016 to June 2017

### AGE

8 years old and younger	14%
9 to 11 years old	11%
12 to 14 years old	23%
15 to 17 years old	41%
18 years old and older	11%

### GENDER

Male	53%
Female	47%

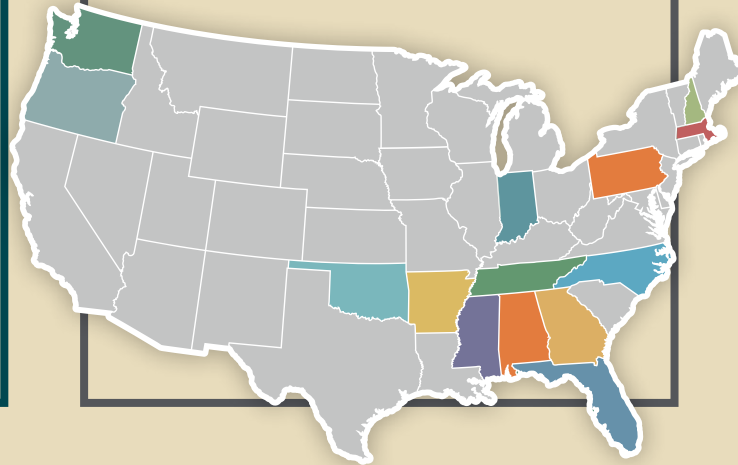
### RACE/ETHNICITY

African American	32%
Caucasian	54%
Hispanic	6%
Native American	1%
Other	7%

## WHERE WE SERVE

Children helped by Youth Villages and our partners in FY17.

- Alabama
- New Hampshire
- Arkansas
- North Carolina
- Florida
- Oklahoma
- Georgia
- Oregon
- Indiana
- Pennsylvania
- Massachusetts
- Tennessee
- Mississippi
- Washington



# FY17 FINANCIALS

\*Financials for Youth Villages Inc. and affiliates in thousands

## REVENUE AND EXPENSE STATEMENT

REVENUE	2017
State of Tennessee	67,528
TennCare	16,748
Other States/Medicaid	88,369
Grant Revenue	1,520
USDA	963
Donations and Pledges	29,697
Investment Income	19,104
Miscellaneous Income	1,133
<b>TOTAL REVENUE</b>	<b>\$225,062</b>

\*in FY17, \$25.2 million in Temporary Restricted Net Assets were utilized to support programs. At the end of the year, \$38.5 million remained in Temporary Restricted Net Assets to support programs in future years. For complete audited financial statements, please visit [youthvillages.org](http://youthvillages.org) or contact the Youth Villages Development department at 901-251-4822.

## OPERATING EXPENSES

Program Services	
Dogwood Campus	8,272
Bartlett Campus	10,503
Deer Valley Campus	4,569
Boys Intensive Residential	8,739
Girls Intensive Residential	7,881
Christie Campus	728
Germaine Lawrence Campus	10,762
Inner Harbour Campus	14,514
Foster Care	16,247
YVIntercept™	54,437
Group Homes	7,983
Adoptions	482
YVLifeSet™	13,318
Mentoring	243
Crisis Services	4,136
Partners	1,486
Management and General	25,589
Fundraising	3,042
<b>TOTAL EXPENSES</b>	<b>\$192,931</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$32,131</b>



## CONSOLIDATED BALANCE SHEET

ASSETS	2017	2016
Total Current Assets	245,531	215,845
Property and Equipment, Net	58,571	58,970
Other Assets	10,492	9,298
<b>TOTAL ASSETS</b>	<b>\$314,594</b>	<b>\$284,113</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>TOTAL LIABILITIES</b>	<b>\$16,322</b>	<b>\$17,973</b>
<b>NET ASSETS</b>		
Unrestricted	254,508	225,075
Board Designated	5,284	5,994
Temporarily Restricted	38,401	34,993
Permanently Restricted	78	78
<b>TOTAL NET ASSETS</b>	<b>\$298,271</b>	<b>\$266,140</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$314,593</b>	<b>\$284,113</b>

# LANNETTE'S

# STORY

For most kids, college can be a stressful time. For young adults raised in foster care, college can be overwhelming.

Lannette Harris was stressed out. A senior at Middle Tennessee State University, Lannette was struggling with something most college students take for granted: she didn't own a printer.

With a tight schedule and odd work hours, she often resorted to waking her 2-year-old son in the middle of the night to drive to campus—just to print an assignment for the next day's class.

The opportunity to attend college was a major accomplishment for Lannette. During her teen years, she faced neglect from her mother and spent time in foster care before a coach at her high school took over as her foster parent. Lannette's coach helped get her life back on track and apply for college and scholarships. Then, Lannette became pregnant and became a participant in Youth Villages' YVLifeSet program.

"The only way I'll be disappointed in you is if you don't finish college!" her coach/foster mom said. Lannette joined LifeSetNetwork.org another resource we offer.

Within the network, young people find supporters who give advice, encouragement and help the young adults navigate through life. Supporters can donate to fill a young person's wish list of items they need for college or their first apartment. The first thing on Lannette's wish list? A printer. Now she prints classwork at home, and her son gets a good night's sleep.

LifeSet Network helped 47 young people this year, and the program is on track to double in 2018. More than 2,200 supporters are on the network, and they've donated \$138,767 in purchased items since 2015.

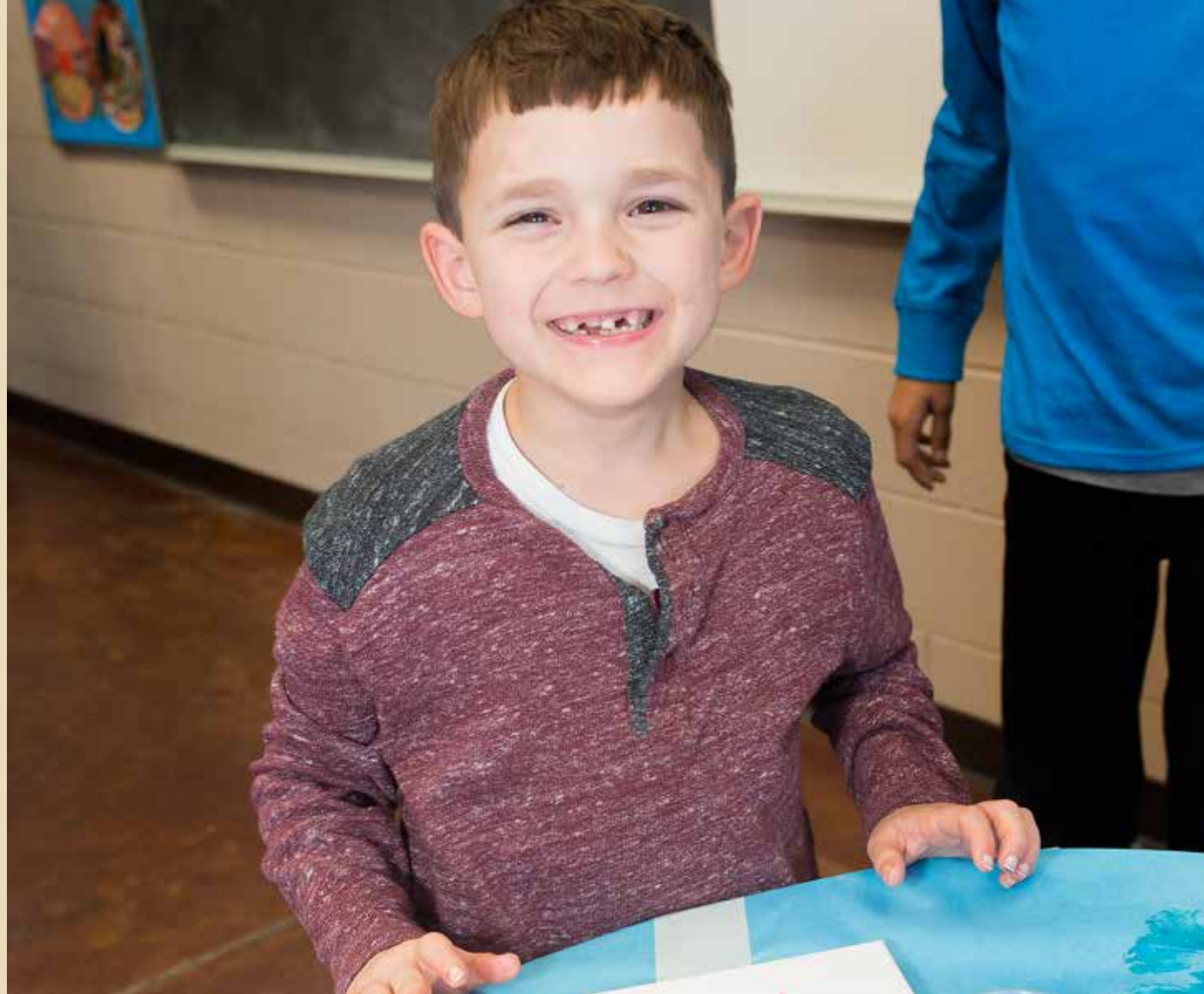


## PRESENTING ISSUES

Children served July 2016 to June 2017

Emotional Disorder	11%
Behavioral Disorder	74%
Physical/Sexual Abuse	34%
Substance Abuse	16%
Suicide Ideation/Attempt	23%

PLEASE NOTE:  
48% of youth presented with multiple issues.



## AYDEN'S

## STORY

Ayden, 8, was adopted into a loving family, but still struggled. His adoptive parents worried about the safety of their other children and feared the worst: giving Ayden back to the state. Luckily, Youth Villages was there to help.

Ayden was born to a drug-addicted mother and spent his first two years in an unstable, neglectful environment. Children with this type of trauma often develop emotional and behavioral problems that can make childhood difficult and carry through to adulthood.

Through group and individual counseling on a residential campus, Youth Villages is teaching Ayden appropriate ways of interacting with others. He's starting to deal with everyday frustrations without lashing out in anger. In addition, counselors are working with his parents in family sessions, with the goal of bringing him back home.

This year, Ayden was one of the thousands of children helped by Youth Villages' Holiday Heroes program. On a recent field trip to see Santa, he asked for a fidget spinner and Nike gear. His parents, on the other hand, had something else at the top of their list: bring Ayden home.

Youth Villages offers the most effective residential services for children with serious or severe emotional, mental or behavioral problems. In 2017, we helped 1,390 children and youth from 16 states on campuses in Georgia, Tennessee and Massachusetts.

## CECIL'S

## STORY

Cecil was expelled from three daycare programs by the time he was 4. He was aggressive toward other children at school and with his siblings at home.

Cecil's mother, Amanda, was overwhelmed. In addition to being in an abusive relationship and coping with Cecil's increasingly difficult behavior, she was also raising another son. Finally, a domestic violence incident drew the attention of authorities, and the children were removed from her home.

Referred to YVIntercept™, a family specialist first helped Amanda develop a plan that would keep her children safe in her home. Next, she learned Collaborative Problem Solving (CPS), an evidence-based model that helped her change her parenting style and interact with her children in a more effective way.

By his fifth birthday, Cecil was learning to control his behavior. In kid-friendly ways, the specialist helped him learn impulse control,

frustration tolerance and relaxation skills so he wouldn't automatically lash out at school and at home.

YVIntercept has been a lifesaver for his family. Cecil is doing well in school, and he and his brother were eventually reunited with their mother.

"Youth Villages helped my son by teaching him to identify his feelings, making it easier for me to understand him and to be a better mom," Amanda said. "I am in a better place in my life after receiving Youth Villages' help."

Youth Villages adopted CPS in partnership with Think: Kids at Massachusetts General Hospital. CPS is grounded in the latest science on brain development and is a new way for Youth Villages to reach children who have been impacted by trauma, abuse and neglect in early childhood.



# 86%

of youth who complete their program at Youth Villages are living successfully two years later.



## BRITTANY'S

## STORY

At 15, Brittany's life took a dramatic turn. Because of her mother's struggles, Brittany was placed in foster care. She ran away from her foster home several times, quit going to school, and began using drugs and alcohol.

As part of a pilot program to reduce the number of children in foster care, a YVIntercept family intervention specialist came to see her.

"I wasn't sure about Youth Villages at first because I thought it was just another person coming into my life to tell me what to do, but then I got to know my specialist," Brittany said. "At court, she spoke on my behalf. She got involved with my case worker and helped with my foster mom. I knew she always had my back and would stand up for me."

The Youth Villages specialist worked with Brittany's biological mother, to help her find stable employment, permanent housing and worked with Lisa, Brittany's biological mother, to

help complete parenting classes. After a few trial visits, Brittany came home and the focus shifted to helping mother and daughter improve communication and rebuild their relationship.

"Five months later, Lisa is still employed and has learned how to provide Brittany with the supervision and support she needs to be successful," said her specialist. Their relationship is better than ever.

Brittany's goal is to graduate from high school and attend college next year.

"I am thankful for Youth Villages because it helped me get Brittany back home," Lisa said. "I want her to go to college. She is smart and headstrong, and I know she will be a success."



# CHRIS' STORY

Chris had a homeless mother and an absent father. Sent to live with an aunt, he lashed out at school. Instead of juvenile detention, Chris was referred to Youth Villages.

He quickly entered Youth Villages' Multisystemic Therapy program and was paired with specialist Kelly Freeman. MST is an evidence-based treatment model for youth ages 12 to 17 who display serious antisocial behaviors and are at-risk of out-of-home placement due to their behaviors.

"It wasn't easy opening up to Kelly," Chris remembers. "She kept asking me a lot of questions until one day, I told myself just to open up." After that, the world became less daunting for Chris.

"Youth Villages helped me grow as a person, and I want to be a better human because of them," he said. "I developed such a bond with Kelly. I never had anyone care for me as much as she did."

Nowadays, you can find Chris studying full time and working part time. "[He's] set a lot of goals and standards for himself," Kelly said. "He was able to reflect on decisions he made, and I could see he wanted to do better, which made my job easier."

Soon, Chris will become part of the Youth Villages YVLifeSet™ program as he transitions to independent adulthood. "Youth Villages gave me the best support I've ever experienced," Chris said. "I don't ever want to lose my connection with them."

Youth Villages helped 698 children and youth through Multisystemic Therapy in 2017 in Alabama, North Carolina and Tennessee.



## BY THE NUMBERS

Youth Villages provides effective help to children through many different programs and services. (Figures Below are Core Services Only)

	Youth Served in FY17
Residential services	1,390
Group homes	270
Foster care	918
In-home services	6,301
YVLifeSet	2,769
Case management	480
Other Therapeutic Services	1,107
Crisis/Assessment services	8,622
<b>Total</b>	<b>25,386</b>



## DARILYN'S STORY

Like many survivors of child abuse, Darilyn struggled as she hit adolescence.

Drugs helped dull the pain. Overdoses and arrests became the norm. Finally, two Youth Villages' programs began to help.

After Darilyn's substance abuse was addressed, a YVIntercept family specialist set to work helping Darilyn and her mother rebuild their relationship. After practicing communication skills, Darilyn moved back home.

However, there were still ups and downs. After a dispute about a boyfriend, Darilyn became homeless. Then YVLifeSet prepared Darilyn for independent adulthood.

"My specialist was with me almost every day, driving me everywhere: Doctor's appointments, job interviews, helping me receive food stamps and find shelter," said Darilyn. "She helped me complete college financial aid paperwork and talked through every crisis."

Now Darilyn's back home with her mom and celebrating her third year of sobriety.

The communications tools she learned with YVIntercept have paid off, as well. "We lean on each other," she noted.

As of today, Darilyn has two years of college under her belt and a 4.0 GPA. She's also working as a Certified Nursing Assistant and hopes to earn her bachelor's degree soon.

"Youth Villages helped me become an adult," she said. "If it had not entered my life, there would have been no sobriety. I would have continued to deteriorate spiritually. My life has improved greatly, and there are no words to express my gratitude."

In 2017, Youth Villages helped 2,769 young people in seven states through YVLifeSet. It's currently the largest program in the U.S. designed to help former foster youth get a good start on independent adulthood. In a large, randomized clinical trial, YVLifeSet was one of the only programs to have shown positive results.

# THE JENNINGS'

## STORY

Through Youth Villages' foster care program, Wes and Keely finally found stability, nurturing, and a new family.

“We fell in love instantly,” Candace Jennings said of Wes and Keely. At first, she and husband Ryan served as the pair's foster parents. When the children weren't able to return to their biological parents, the couple moved to adopt.

“The first time they each called me ‘mommy’ is a day I will never forget,” she said. “Hearing their sweet voices call me mommy is always a blessing, no matter how many times I hear them say it. It is always a wonderful sound.”

To help them understand their roots, Candace and Ryan plan to make Wes and Keely a scrapbook of their birth family. For now, whenever Wes and Keely ask where they came from, their parents' response is just as truthful as any birth certificate.

“My biological son, Hayden, talks about how he was in my belly,”

Candace explained. “[When] Wes and Keely ask whose belly they were in, I tell them they grew in mommy and daddy's hearts. They love getting told that, and their faces light up with joy.”

So far, 2017 has been a year full of milestones for the Jennings family.

“Ryan and I are loving all the firsts with all of our kids,” she said. “They have grown and learned so much. They have learned how to love and to be loved, how to be good siblings, how to be part of a big family, and their letters and numbers at pre-K. They love being part of our family, and we love them being part of it.”

Youth Villages provided foster homes for 918 children in Mississippi and Tennessee in 2017. Our adoption program in Tennessee helped 96 children find forever families.





## SHERIKA'S

## STORY

“You’re stupid!” “You’ll never amount to much...” That’s what Sherika remembers hearing as she grew up in a dysfunctional family and then foster care. And she believed it. Even when her grades proved it wasn’t true, Sherika doubted herself.

When she turned 18 and aged out of foster care, Sherika chose to participate in the YVLifeSet program. She enrolled in college and was accepted into our YVScholars program that gives additional support to YVLifeSet participants as they complete higher education.

“Every time I doubted, every time I wanted to give up, my YVLifeSet specialist Hannah Newbill was there to encourage me,” Sherika said.

Hannah would tell her, “You are the smartest person I know. You can do anything you want.”

Through the YVScholars program, Sherika had experiences she never would have imagined possible. She

represented Youth Villages at the White House, singing with Grammy-winning artists for Michelle Obama. She was on stage in New York City with Steven Tyler, as the Aerosmith frontman launched Janie’s Fund to partner with Youth Villages to help girls across the country.

Now, as a member of Tennessee’s Foster Care Review Board, Sherika is giving encouragement and advice to children and youth entering the state’s foster care system.

She was the first person in her family to enter college and the first to graduate — with a 3.9 GPA and Magna Cum Laude.

BILL'S

PLACE

Born during the Depression, Bill Lawler lost his mother at 2 years old. At age 6, he was placed in an orphanage, an experience that shaped the course of his—and eventually his son's—life.



## 2017 HIGHLIGHTS

In May of 2017, Youth Villages broke ground on Bill's Place, a \$22 million expansion to help children with the most serious emotional, mental and behavioral challenges, combined with significant medical issues. Bill's Place is dedicated to William "Bill" and Marjorie Lawler, parents of Youth Villages CEO Patrick Lawler.

The 100,000-square-foot addition to the Boys Center for Intensive Residential Treatment will facilitate an integrated, comprehensive approach to treating the whole child and will address a gap in services for medically fragile children, as well as the growing community need for intensive treatment options.

Bill's Place doubles the center's capacity to serve children, with more than 430 young people expected to be helped each year. The project was made possible by a capital campaign in Memphis and is projected to add 150 new jobs to the campus when it opens in spring 2019.

Despite his difficult childhood, Bill instilled in his children the importance of family. His life's example became the driving force behind his son's lifelong commitment to ensuring that every child has a path to success.

# JANIE'S

# FUND

The Hennessey Venom GT is the fastest sports car in the world. Aerosmith frontman Steven Tyler happened to own one of only 12 in existence. This year, however, he decided to put Youth Villages in the driver's seat.

In January, Janie's Fund—Tyler's philanthropic partnership with Youth Villages—made headlines when he announced his plan to auction one of the rarest sports cars in the world to benefit the organization. The open-top Venom GT was one of the year's biggest draws at Scottsdale's annual Barrett-Jackson Collector Car Auction. It sold for \$800,000.

"We raised enough to provide 20,000 days of therapeutic support to abused girls across America," Tyler told fans. "Together through Janie's Fund, we're helping girls rebuild their lives and overcome the trauma they experienced."

When asked what Tyler's donation meant to Youth Villages, CEO Patrick Lawler remarked, "Everyone knows

Steven as a rockstar, but we know him as one of the world's most caring and compassionate people, a leading child advocate committed to helping girls who have suffered abuse." Lawler continued, "One in five girls report abuse before their 18th birthday, and we think the actual incidents of abuse are much higher. Steven is giving his big voice to girls who have lost theirs."

Opened in 2015, Janie's Fund continues to thrive. Named for Aerosmith hit "Janie's Got a Gun," the fund works with Youth Villages to provide effective help to girls who have suffered neglect and abuse.



Proceeds raised will directly provide 66,200 days of trauma informed care for more than 525 girls

## STRATEGIC PARTNERSHIPS

In 2017, Turning Points for Children, a leading social service agency in Philadelphia, partnered with Youth Villages to bring YVLifeSet to Pennsylvania.

Youth Villages also launched a competitive grantmaking process to choose innovative public agency partners to expand YVLifeSet to new jurisdictions across the country. Youth Villages provides training, administrative, clinical and research support for partners. New partner announcements will be coming in 2018 as Youth Villages expands YVLifeSet through direct service and partnerships to help more transition-age young people become successful, independent adults.



## JAMYRA'S

## STORY

Jamyra was on her way to becoming another statistic—a former foster care child lost in adulthood. Luckily for her, Turning Points for Children had just partnered with Youth Villages to bring YVLifeSet to her hometown of Philadelphia.

Jamyra was only 14 when she became pregnant with her first child. She dropped out of school, gave birth to another child, and bounced from foster care, to shelters to her mother's house.

Jamyra was 20 and pregnant with her third when she met YVLifeSet specialist Lillian Penn. Her children had been taken into custody, and social workers didn't think the young mother could provide a safe home. But Lillian saw things differently.

"Jamyra was a nurturing mother, and there was never any question about her ability to parent," Lillian said. "[She] had a hard time speaking up for herself, so I encouraged her to talk to her case manager and build a bridge. She learned that relationships matter, and she does have a voice."

It paid off. Jamyra was awarded unsupervised visits with her children. With her newfound confidence, she also landed a job with a home health business.

Through support from the program, Jamyra's life has changed dramatically in just four months. She's working to be the parent her children deserve and has set a new goal: earning her GED and eventually working in healthcare.

In 2016, through the support of Blue Meridian Partners, Youth Villages committed to helping the 23,000 young people who age out of foster care each year in the U.S. by 2026. Youth Villages is partnering with innovative public agencies and high-performing nonprofit organizations like Turning Points for Children to change lives across the country.

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We are grateful to these members of the Youth Villages Legacy Society who have expressed their support by including Youth Villages in their long-term financial plans.

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The Paul & Phyllis Fireman Charitable Foundation  
The Ford Family Foundation  
Janet and Jeffrey Glidden  
Brenda and Bill Hamburg  
Sarah Hancock  
Harder Mechanical Contractors, Inc.  
George Harrington Trust  
Richard W. Jennings Foundation  
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The Memorial Foundation  
Memphis Area Association of Realtors  
Meyer Memorial Trust  
M. J. Murdock Charitable Trust  
Mustang Fund  
Oregon Community Foundation  
Marilyn and Dr. Robert B. Pamplin, Jr.  
Kim and Johnny Pitts  
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Tull Charitable Foundation  
United Way of the Columbia-Willamette  
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The Kemmons Wilson Family Foundation

\*Janie's Fund



### FORCE FOR RESTORATION

\$100,000-\$249,999

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Mr. and Mrs. James Barton  
Teresa and Eric Bolton  
Boyle Investment Company  
Thomas L. Bradbury  
Mary Allen Lindsey Branan Foundation  
George M. Brown Trust Fund of Atlanta  
John Dustin Buckman Charitable Trust  
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C.H. Robinson  
Bena and George Cates  
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Clarcor Foundation  
Classic Wines Auction  
Columbia State Bank  
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Cornerstone Systems  
Harriett and Hilliard Crews  
Cummins Foundation  
Joe C. Davis Foundation  
Douglas Drane Charitable Fund  
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FedEx Services  
Mr. and Mrs. Frank Flautt  
The John and Mary Franklin Foundation

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Lorraine & Lloyd Glidden Foundation, Inc.  
Kristie and Dr. Tim Goldsmith  
Susie and Greg Gregory  
John H. & Wilhelmina D. Harland  
Charitable Foundation  
The Haslam 3 Foundation  
The HCA Foundation  
Nollie and Amanda Henington Trust  
Highland Street Foundation  
Hilton Hotels Corporation  
Richard Hyland  
Kevin Hyneman  
International Paper Foundation  
Ms. Karen Fields Isaacman  
The James R. Kuse Family Foundation  
Marie Lamfrom Charitable Foundation  
Mr. Bill Landers  
The Estate of Marilyn V. Lind  
Lipscomb & Pitts Insurance, LLC  
Joey Logano Foundation  
Dan and Margaret Maddox Charitable Fund  
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Sylvia Goldsmith Marks  
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Ken Melkus  
Menke Foundation  
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Trudy and Pat Ritz  
Lee Rone  
Richard Shaw  
Sisters of Mercy of North Carolina Foundation  
Sisters of the Holy Names of Jesus and Mary  
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Spirit Mountain Community Fund  
Starbucks Foundation  
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Rick Talkov and Susan Davies  
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Victoria and Daniel Wang  
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Wellspring Management, LLC  
Sue and John Williams  
Fred B. Wilson Residuary Trust  
David, Helen and Marian Woodward Fund  
Juan Young Trust

# CHAMPIONS

# FOR CHILDREN

# ORGANIZATIONS

More than 8,500 individuals, corporations and foundations gave \$29,585,000 to help the children, families and young people served by Youth Villages in fiscal year 2017.

Youth Villages staff donated \$1,047,000

## CAPITAL/GROWTH CAMPAIGNS \$100,000+

The Assisi Foundation of Memphis  
The Ballmer Group Philanthropy  
Blue Meridian Partners  
The Day Foundation  
Paul and Sandy Edgerley  
FedEx  
First Tennessee Foundation  
Fleetwood Foundation, Inc.  
Hyde Family Foundations  
George Kaiser Family Foundation  
Joey Logano Foundation  
Mudflaps, Inc.  
one8 Foundation  
Phillips Foundation  
Plough Foundation  
Pyramid Peak  
The Robertson Foundation  
Rose Family Foundation  
Charles and Lynn Schusterman Family Foundation  
Speer Charitable Trust  
United Way of the Mid-South

## VISIONARY \$50,000-99,999

Clarcor Foundation  
The Collins Foundation  
The Cummins Foundation  
Wayne and Sue Humphrey Charitable  
Remainder Trust

Meyer Memorial Trust  
M. J. Murdock Charitable Trust  
Jack Satter Foundation

## PILLAR \$25,000-49,999

Adage Capital Management, L.P.  
Austin Memorial Foundation  
Joshua & Anita Bekenstein Charitable Fund  
Dell, Inc.  
Lipscomb & Pitts Insurance, LLC  
The Memorial Foundation  
Memphis Grizzlies Charitable Foundation  
Sisters of Mercy of North Carolina Foundation  
Ticket to Dream Foundation  
Tivity Health

## LEADER \$10,000-24,999

Anonymous Fund of The Oregon Community  
Foundation  
C.H. Robinson  
CarMax Foundation  
Cathedral of Christ the King  
The Community Foundation for Greater Atlanta  
The Cousens Trust  
Crews Family Foundation  
Joe C. Davis Foundation  
Diffenbaugh Family Charitable Fund  
Digital Federal Credit Union  
Duke Energy  
Gerber/Taylor & Associates, Inc.

The Haslam 3 Foundation  
The HCA Foundation  
iHeartMedia Memphis  
Konica Minolta Business Solutions  
The Sartain Lanier Family Foundation  
Dan and Margaret Maddox Charitable Fund  
The Nancy Fleming Markle Charitable Trust for Children  
Maverick  
Merancas Foundation  
MFS Investment Management  
Nutter, McClennen & Fish LLP  
Optimist Club of White Station  
Oregon Community Foundation  
Providence Health & Services  
Raymond James & Associates, Inc.  
Ryman Hospitality Properties Foundation  
Tag Truck Center  
Tannenbaum-Sternberger Foundation  
TechnologyAdvice  
The Tomash Family Foundation  
United Way of Greater Atlanta  
Valero Energy Foundation  
Variety of Eastern Tennessee  
WRG Foundation

## PROTECTOR \$5,000-9,999

Alexandria Real Estate Equities-ARE  
American Home Shield/Service Master  
The Arbor Rouge Foundation  
Bank of America-Nashville  
Beth Israel Deaconess Medical Center  
Bluescope Foundation, N.A.

Boulevard Bolt  
Boyle Investment Company  
Mary Allen Lindsey Branan Foundation  
Bridgestone / Firestone Mfg. Co.  
City of Bartlett  
Coca-Cola Bottling Co. Consolidated  
The Community Foundation of Middle Tennessee  
Convertiv  
Data Facts, Inc.  
Dude Solutions  
The Dwyer Foundation  
Easley Transportation  
First Congregational Church, Winchester  
Letty-Lou and Joe Gilbert, Jr. Advised Fund  
Greenhill Family Charitable Fund  
Mary E. Horstkotte Field of Interest Subfund  
If Only Traina Interactive  
J.C. Kennedy Foundation, Inc.  
Leerink Partners LLC  
Lovett-Woodsum Foundation  
Massachusetts General Hospital  
Institute of Real Estate Management Memphis  
Chapter 20  
Memphis Area Association of Realtors  
Nashville Predators Foundation  
NexAir  
Rodgers Builders  
Ticketmaster  
Donato J. Tramuto Foundation  
Turner Holdings LLC  
Mary and Alex Wade  
Walmart Foundation  
Watkins Uiberall, PLLC  
Wells Fargo Atlanta Foundation  
Whitehead Children's Christmas Fund

## BUILDER \$1,000-4,999

Abbey Associates  
Actifio  
Advance Financial Foundation  
American Residential Services LLC  
Art & Speed, Inc.  
Ascension Health Services  
Bancorp South  
Bank of America Charitable Foundation, Inc.  
BankPlus  
Betsy Ross Foundation, Inc.  
Broughton and Mary Bishop Family Foundation  
Jaguar Land Rover Bluff City  
BMO Harris Bank  
BNY Mellon Community Partnership  
Dan and Merrie Boone Foundation  
The Boston Foundation  
Stephen P. Bratkowski Memorial Foundation  
Bridgestone Americas Trust Fund  
Brown Missionary Baptist Church  
Builders 2020  
Cambridge Trust Company  
The Canale Foundation, Inc.  
Capitol Resources, LLC  
Carolinas HealthCare System  
Castanea Partners  
Centene Corporation  
Center4law DBA Gerri Newell Attorney At Law  
Charity Golf International, LLC  
The Cheyne Charitable Fund  
Christensen-Dunn Early Foundations  
City of Durham

Coldwell Banker Residential Brokerage  
Community Mortgage  
Credit Suisse  
Crye-Leike Insurance Agency, Inc.  
Cummins Mid-South LLC  
CWC Office Furnishing  
The Dale Family Foundation  
Decorator's Depot LLC  
Dell Direct Giving Campaign  
Delta Asset Management, LLC  
Diffenbaugh Foundation  
Document Solutions, Inc.  
Dollar General Literacy Foundation  
E. B. S. Foundation  
The Eden Foundation  
Fleet Feet Sports  
Gannett Foundation  
GE Foundation  
Genesco, Inc.  
Gensler  
Golftourneys.Com, LLC  
Goodlett Foundation  
Matthew L. Greer Children's Foundation  
GreyStone Power Corporation  
Jason Hayes Foundation  
Drs. Jay and Therese Heney, Hanover Chiropractic  
Health Care, LLC  
Nancy Horstkotte Memorial Fund  
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Imurj  
International Paper Corporation  
James Gattas Jewelers  
Jones Eyecare, PLLC  
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Keith Edmondson Construction Co., LLC  
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Lake Norman Chrysler Jeep Dodge  
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Magnolia Federal Credit Union  
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McLeroy Foundation  
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Memphis British Sports Car Club LTD.  
Mendicino Family Foundation  
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Microsoft Matching Gifts Program  
Nashville Association of Talent Directors  
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Foundation  
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Piedmont Natural Gas  
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United Way of Williamson County  
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# FOR CHILDREN

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\$50,000-99,999

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\$25,000-49,999

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Youth Villages thanks the hundreds of thousands of organizations across the country that gave their time, talent and treasure to help children and families live successfully in FY17.

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Beale Street Corvette Club  
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 BNY Mellon  
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 The Boston Club  
 Boston Duck Tours  
 The Boston Foundation  
 Boston Harbor Cruises  
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 The Brass Door  
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 The Bridgespan Group  
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 Brown Baptist Church  
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 Café Ole  
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 Cerrito Live  
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 Change Healthcare  
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 City Gear  
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